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The **Working Partners Research Project** documents and disseminates the key factors and core practices associated with successful **industry-education partnerships** within the ATE community.

The **Working Partners Workshops** provides skilled technological workforce educators with **professional development for successful industry-education partnerships** with a focus on initiating, sustaining, and evaluating the critical relationships that ensure program relevancy, currency and innovation.

	Description	Implementation Strategies	Impacts	Challenges
Advisory Board	Industry professional serves as board member, usually for a set term. Board provides expertise, information and guidance to develop, sustain, and improve educational program.	 Be respectful of members' time Set clear, specific expectations Ensure members understand benefits of participation impacts 	Improved program currency, relevancy Better aligned program with industry needs Provided student opportunities	 Scheduling meetings, handling logistics Finding/allocating time and resources to build relationships Overcoming miscon- ceptions about two year programs
Curricular Development/ Review	Industry professional provides occupational expertise to assist with program course and/or outcomes development and review.	1. Be respectful of members' time 2. Communicate specific expectations 3. Demonstrate return on investment to experts	Deepened relation- ship with industry Industry aligned, informed curriculum Recruitment of industry members for on-going involvement	1. Finding qualified experts willing to donate time 2. Managing expectations regarding speed of implementation 3. Ensuring feedback is accurately captured and applied
Faculty Professional Development	Industry partner provides educators with occupational and industry experience and training. Examples: job shadows, externships, mentoring, equipment access, or demonstrations.	1. Ensure alignment of faculty, industry interests, areas of concentration 2. Provide clear expectations, goals for industry-faculty interactions 3. Utilize board, industry contacts to generate instructor PD opportunities	1. Updated faculty knowledge of industry practices, trends 2. Connected industry and faculty 3. Improved course, curriculum relevance, effectiveness	1. Budgeting for fees, stipends 2. Locating, allocating resources for coordinating logistics 3. Finding and securing partners, opportunities, and sites

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The Working Partners team includes Mary Slowinski (Bellevue College) and Rachael Bower, Edward Almasy, and Corey Halpin (Internet Scout Research Group, UW-Madison) with support from an advisory committee drawn from education and industry professionals. The project was originally funded by the National Science Foundation's Advanced Technological Education program under DUE 1501176 and continues under DUE 1931215.

To learn more about the Working Partners Project & Workshops, including workshop information, our online toolkit, and research results, visit workingpartnersproject.org

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Incubation/ Entrepreneur- ship	Education and industry partners to foster and grow student or industry economic development opportunities. Examples: maker spaces, incubator labs, pitch contests, startup competitions.	1. Create opportunities for student innovators to mix with industry entrepreneurs 2. Host events including administration, general public to generate interest 3. Facilitate sharing of resources and ideas between industry, educators	Expose students to the entrepreneurial process Increased interactions with local industry, community Increased program exposure	 Finding, recruiting appropriate industry partners Obtaining necessary space, equipment, tools Navigating liability issues
Instructional Support	Industry partner provides support/resources for instruction-related components of program. Examples: guest lectures or demonstrations, classroom teaching, panelists/judges, conducting site tours.	1. Being specific, detailed when making request of industry 2. Facilitate connections between faculty and industry 3. Provide educational goals for studentindustry connections	Deepened ties with industry Expanded student awareness of industry trends, expectations Students receive current, industry-informed instruction	 Finding time, resources for coordinating logistics Sustaining on-going opportunitites for industry support Finding, securing appropriate sites/partners
Program Support	Industry partner provides support/resources for program sustainability or enhancement. Examples: financial support, equipment donation, recruitment, marketing assistance.	1. Communicate program needs to industry 2. Invite industry to classrooms/labs to increase program awareness 3. Host/attend industry events to cultivate program awareness	Deepened ties with industry Expanded industry awareness of program, needs Increased availability of equipment, goods, materials for student use	 Increasing industry awareness of pro- gram needs Finding, allocating re- sources to coordinate donation logistics Creating, maintaining industry relationships
Sponsored Research	Industry partner provides topic and resources/ support for research conducted at educational institution and receives results/ findings in return. Example: contract service organization.	Verify students skills are sufficient to meet industry research needs Solicit projects from industry to students to accomplish Set and confirm clear expectations and goals for project or research	1. Connected students with industry 2. Deepened student and faculty knowledge of industry practices 3. Provide students with real-world work experience	Finding and securing appropriate research projects Finding/allocating resources to coordinate logistics Facilitating a good match between student skill/industry need
Workplace- Based Learning	Industry partner provides on-site opportunity for student applied learning, paid or unpaid, frequently with employment potential, often integrated with coursework. Examples: internships, apprenticeships, co-op learning.	1. Collaborate with industry to develop WBL that fits their needs 2. Work with stakeholders to identify WBL opportunitites 3. Define and communicate learning goals, expectations to SBL site hosts	1. Applied, real-world learning for students 2. Graduates better prepared for the workplace 3. Increased student employment oportunitites	 Finding, allocating resources to support industry involvement Recruiting appropriately skilled students Lack of coordiantor or administrator at institution